

Ministry of Tourism,
Culture and Sport

Minister

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NOV 23 2016

Mr. Scott Lund
Chair
Science North
100 Ramsey Lake Road
Sudbury, ON P3E 5S9

Dear Mr. Lund:

Thank you for your ongoing leadership as Chair of Science North (SCN).

Ontario's board-governed agencies are vital partners in ensuring the delivery of high quality services to Ontarians. The people of Ontario depend on you to provide leadership to your agency's board, management and staff. Together with your fellow board members, you establish the goals, objectives, and strategic direction for the agency consistent with your agency mandate, government policies, and my directions where appropriate.

I appreciate the work undertaken by your board and staff in developing SCN's 2016-17 Business Plan. I look forward to hearing about the results of your plan.

As you begin to undertake your 2017-18 business planning, and pursuant to the requirements of the *Agencies and Appointments Directive*, this letter sets out my expectations for SCN for its 2017-18 fiscal year.

As you know, your agency is mandated by the *Science North Act, R.S.O. 1990*, to collect, develop and exhibit objects and displays and maintain and operate a museum, science centre and related facilities; conduct a program of education, throughout Northern Ontario, in the origins, development and progress of science and technology and their relationship to society; operate and maintain a model mine; and develop, produce, market and sell exhibits. Concurrently, supporting arts and culture in Ontario to bring us together and make our communities and economy stronger is one of the priorities in the Premier's mandate letter to me which SCN helps to accomplish through delivery of its mandate.

To ensure that services are provided in accordance with your mandate and government priorities, I expect that SCN will align its planning with ministry priorities set out in my mandate letter and establish strategies to support those priorities within SCN's business and strategic objectives. Specifically, SCN will focus on effectively managing expenses to align with the government's fiscal objectives to ensure efficiency and sustainability;


developing and maintaining strong strategic and business plans in accordance with Science North's legislated mandate to operate two science centres, deliver programs through outreach, and market and sell its services, and supporting government initiatives that strengthen our relationships with Indigenous communities and work toward reconciliation.

To achieve and maintain the highest levels of accountability, SCN will work with the ministry to review and enhance governance, fiscal management and sustainability, and accountability processes to reflect best practices and ensure compliance with Treasury Board/Management Board of Cabinet direction as well as the new requirements with respect to executive salaries and compensation. The SCN also will maintain an effective system of internal controls and compliance with applicable requirements to promote transparency and accountability, and will be required to manage any operational, strategic and financial risks to help ensure business objectives are met.

For 2017, SCN will deliver special programming that celebrates Canada's and Ontario's 150th anniversary.

I appreciate the hard work being undertaken by SCN's Board and staff and wish you continued success.

All my best,

A handwritten signature in black ink, appearing to read 'Eleanor McMahon', written in a cursive style.

Eleanor McMahon
Minister

c: Maureen Adamson, Deputy Minister
Kevin Finnerty, Assistant Deputy Minister, Culture Division
Guy Labine, Chief Executive Officer, Science North